



American Railway
Development Association

2019 Executive Forum

THE 113TH YEAR

Presenting: Let's Grow Together



ST. AUGUSTINE

Embassy Suites St. Augustine
300 A1A Beach Blvd, St. Augustine Beach
January 22-23, 2019

Notes

Introduction

Since 1906, ARDA has provided a forum for the North American railroad community to meet and effect positive change:

“The objectives of the Association are to foster the industrial, real estate, natural resources, market development activities and environmental aspects of the North American railroads; and through the advancement of ideas and education of its members further promote the effectiveness of railway development and related work.”

The American Railway Development Association (ARDA) is a not-for-profit educational trade association founded in 1906 to promote Economic Development, Real Estate Development, Technology, and Environmental Activities of the North American Railroads. ARDA achieves this through the advancement of ideas and education of members to further promote the effectiveness of railway development.

ARDA encourages membership from all classes of railroads throughout North America. Members also include professionals from other associations, agencies, and railroad service partners that have a direct effect on rail business today. ARDA’s membership variety provides a wide perspective on issues facing the railroad industry in the 21st Century.

The Economic Development Section is focused on enhancing rail business through the expansion and location of new railway and customer facilities.

The Real Estate Section works to address the challenges that the rail industry faces in the acquisition, sale, and lease of real property.

The Environmental Section represents the environmental interests of the rail industry and provides awareness and information transfer on related topics.

The Technology Section promotes technology and systems that advance matters pertaining to railroad environmental, real estate, and economic development activities.

The Law Section focuses on legal issues affecting the railroad industry.

ARDA’s section structure and its events not only provide informative programs, but also allow members to network with their industry peers. ARDA members include representatives from all of the Class 1 railroads, several short line and regional railroads, as well as professionals in real estate, economic development, environmental, engineering, legal, and other disciplines. The ARDA conference is an excellent educational and networking opportunity.

Our 2019 ARDA Sponsors

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Bartlett & West	HDR
CN	Norfolk Southern
CSX Transportation	Railway

GOLD

AECOM	Kansas City Southern
BNSF Railway	LJA Rail

SILVER

Canadian Pacific Railway	Railpros Field Services
GEI Consultants	TerraPact
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BRONZE

Antea Group	GHD
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Capital Environmental Services	RMI Valuation
Daley Mohan Groble	VAA Engineering

Thank you for your support!

2019 ARDA Executive Forum

Tuesday, January 22

<u>12:00 PM—1:00 PM</u>	<u>Registration</u> Outside the Anastasia room on the Lobby Level of the Hotel in Front of Meeting Space
<u>12:00 PM—1:00 PM</u>	<u>Lunch</u> Harvest & Reel in Hotel Lobby
<u>1:00 PM—1:15 PM</u>	<u>Welcome and Safety Briefing</u> Mark Holder, AVP and Freight Rail Real Estate Lead, 2019 President, ARDA Anastasia Ballroom on the Lobby Level of the Hotel
<u>1:15 PM—1:20 PM</u>	<u>Scholarship Call to Action</u> Mike Ray, Manager Economic Development, BNSF Railway, Chair, ARDA Scholarship Committee
<u>1:20 PM—2:20 PM</u>	<u>Forum Session 1—Innovations in Data Collection through Emerging Technology</u> Introduction Alan Johnson, Assistant Chief Engineer, Chair of the ARDA Technology Section Presenters D. Sam Dougherty, PLS, Associate Vice President, AECOM Ryan Belyea, GISP, Department Manager, Information Management Solutions, AECOM Anastasia Ballroom on the Lobby Level of the Hotel
<u>2:20 PM—3:20 PM</u>	<u>Forum Session 2—Topic Discussion - What environmental issues or project delays do customers encounter during site development, and why is rail still the best option?</u> Introduction Peter Masson, Office Leader, Antea Group and Chair of the ARDA Environmental Section Presenters Sandy Sanders, Executive Director, Port Plaquemines Stephanie Johnson, Ind. Logistics Consultant Dava Kaitala, General Director, Construction Permitting, BNSF Anastasia Ballroom on the Lobby Level of the Hotel

2019 ARDA Executive Forum

Tuesday, January 22

<u>3:20 PM–3:30 PM</u>	<u>Break</u> Outside Anastasia room on the Lobby Level of the Hotel in Front of Meeting Space
<u>3:30 PM-4:30 PM</u>	<u>Forum Session 3—When Your Tenant/Customer Goes Bankrupt: Issues and Answers</u>
Introduction	Brooke Gaede, Senior General Attorney, BNSF Railway Company, Chair ARDA Law Section
Presenters	Alan Hegi, Partner, Co-Chair of Real Estate Practice Group, Kelly Hart & Hallman LLP Michael McConnell, Partner, Kelly Hart & Hallman LLP Ian Hollingsworth, Staff Attorney, CSX
<u>4:30 PM-6:30 PM</u>	<u>Reception</u> Hotel Lobby
<u>6:30 PM-8:30PM</u>	<u>Off-Site Dinner — Treasury on the Plaza</u> Transportation provided, meet busses at main entrance of hotel. (Courtesy of CSX Transportation) <u>Bus Service Begins at 5:30 PM and will continue with service loop every 20-30 min until 8:30 PM</u>
<u>8:30 PM—10:30 PM</u>	<u>Late Reception Featuring Live Music (Courtesy of CSX)</u> Anastasia Terrace near registration desk



2019 ARDA Executive Forum

Wednesday, January 23

<u>7:00 AM—8:00 AM</u>	<u>Breakfast</u> Harvest & Reel Complimentary Breakfast Buffet in Hotel Lobby
<u>8:00 AM—8:15 AM</u>	<u>Morning Remarks, Safety Briefing</u> Mark Holder, AVP and Freight Rail Real Estate Lead, 2019 President, ARDA Anastasia Ballroom on the Lobby Level of the Hotel
<u>8:15 AM—9:15 AM</u>	<u>Forum Session 4—Repositioning of Former Military Land and Facilities Assets for Industrial Rail-Served Development</u> Introduction Courtney Dunbar, Economic Development Leader, Olsson Associates, Chair ARDA Economic Development Chair Presenters Jerry Acy, Executive Director, River Ridge Commerce Center David Stewart, Chief Administrative Officer, MidAmerica Industrial Park Anastasia Ballroom on the Lobby Level of the Hotel
<u>9:15 AM—10:15 AM</u>	<u>Forum Session 5—The Dangers that Lurk Below - Abandoned Underground Utilities</u> Introduction Brad Gordon, Legal Counsel / Manager, Real Estate, Chair, ARDA Real Estate Section Presenters Krista Keene, Senior Manager - Utility Occupancies, Amtrak Alex Saar, P.E., Real Estate and Facilities Management, CSX Matt Brungardt, P.E., Owner, Vice President, BHC RHODES Murv Morehead, Senior Engineering Technician, BHC RHODES Anastasia Ballroom on the Lobby Level of the Hotel
<u>10:15 AM—10:45 AM</u>	<u>Break</u>

2019 ARDA Executive Forum

Wednesday, January 23

<u>10:45 AM—11:00 AM</u>	<u>Legal Update Panel: Minnesota Standard Crossing Fee Statute Appeal</u>
Introduction	Brooke Gaede , Senior General Attorney, BNSF Railway Company, Chair ARDA Law Section
Presenter	Cyri A. Van Hecke , Attorney, Maslon LLP Anastasia Ballroom on the Lobby Level of the Hotel
<u>11:00 AM—11:15 AM</u>	<u>Legal Update Panel: Waters of the United States (WOTUS) Update</u>
Presenter	Brooke Gaede , Senior General Attorney, BNSF Railway Company, Chair ARDA Law Section Anastasia Ballroom on the Lobby Level of the Hotel
<u>11:15 AM—11:30 AM</u>	<u>Closing Remarks</u>
Presenter	Mark Holder , AVP and Freight Rail Real Estate Lead, 2019 President, ARDA Anastasia Ballroom on the Lobby Level of the Hotel

THANK YOU!

Special Thanks to our Tuesday Night Dinner Sponsors!



Your Generous Support Made this Great Event Possible!

St. Augustine Restaurants

Restaurant recommendation if arriving early or departing late, dinner provided on Tuesday evening

Catch 27

Seafood | \$\$
40 Charlotte St.
(904) 217-3542
catchtwentyseven.com
5 miles from hotel

Collage Restaurant

International | \$\$\$\$
60 Hypolita St.
(904) 829-0055
collageaug.com
5.1 miles from hotel

Costa Brava

Mediterranean | \$\$\$\$
95 Cordova St.
(904) 810-6810
www.kesslercollection.com/costa-brava-restaurant/
4.9 miles from hotel

Harry's Seafood, Bar and Grille

Creole | \$\$
46 Avenida Menedez St.
(904) 824-7765
hookedonharrys.com
4.7 miles from hotel

Mango Mango's Caribbean Grill & Bar

Caribbean | \$\$
700 A1A Beach Blvd.
(904) 461-1077
mangomangos.com
1 mile from hotel

Michael's Tasting Room

Seafood | \$\$\$\$
25 Cuna St.
(904) 810-2400
michaelstastingroom.com
5.2 miles from hotel

Preserved Restaurant

American | \$\$\$\$
102 Bridge St.
(904) 679-4940
preservedrestaurant.com
5.3 miles from hotel

St. Augustine Seafood Company

Seafood | \$\$
33 Saint George St.
(904) 217-8947
saseafoodco.com
5 miles from hotel

2019 ARDA Officers



From left: Gary Rozmus, Matt Cangiolosi, Devin Sprinkle, Mike Ray, Doug Morrison, and Mark Holder

MARK HOLDER
President

AVP and Freight Rail
Real Estate Lead
HDR, Inc.

DOUG MORRISON
First Vice President

Executive Vice President-
Rail
Bartlett & West, Inc.

MIKE RAY
Second Vice President

Mgr. Economic Develop-
ment
BNSF Railway Company

DEVIN SPRINKLE
Treasurer

Regional Manager-
Environment (US), CN

MATT CANGIOLOSI
Secretary

Director of Real Estate
CSX Transportation, Inc

GARY ROZMUS
Past President

Senior Consultant
GEI Consultants

2019 ARDA Section Leadership

Economic Development	Environmental	Real Estate
<p>COURTNEY DUNBAR <i>Chair</i></p> <p>Economic Development Leader, Olsson Associates</p>	<p>DAVA KAITALA <i>Chair</i></p> <p>General Director, Construction Permitting, BNSF Railway Company</p>	<p>BRADLEY GORDON <i>Chair</i></p> <p>Manager, Real Estate, Patriot Rail Company LLC</p>
<p>JEFF JONES <i>Vice Chair</i></p> <p>Project Manager, Bartlett & West, Inc.</p>	<p>BILL JAMES <i>Vice Chair</i></p> <p>National Market Director for Transit and Rail, TRC Solutions</p>	<p>DAVID HARRIS <i>Vice Chair</i></p> <p>Director Client Services—Rail, LJA Rail Solutions</p>
<p>JACOB THOMAS <i>Secretary</i></p> <p>Director Economic Development Union Pacific Railroad</p>	<p>COLEY CAMPBELL <i>Secretary</i></p> <p>Senior Manager of Environmental and Property Management CSX Transportation, Inc.</p>	<p>KRISTINE WILLIAMS <i>Secretary</i></p> <p>Director Real Estate Canadian Pacific Railway</p>
Law	Technology	
<p>BROOKE GAEDE <i>Chair</i></p> <p>General Attorney, BNSF Railway Company</p>	<p>ALAN JOHNSON <i>Chair</i></p> <p>Assistant Chief Engineer—D&C, Norfolk Southern Railway Company</p>	
<p>ALAN HEGI <i>Vice Chair</i></p> <p>Partner, Co-Chair of Real Estate Practice Group Kelly Hart & Hallman LLP</p>	<p>ERIK HENDERSON <i>Vice Chair</i></p> <p>Technical Director, Enterprise GIS & Field Survey CSX Transportation, Inc.</p>	
	<p>TELA NOREIKAS <i>Secretary</i></p> <p>Environmental Scientist Wood</p>	

Notes

Notes

Notes

SAVE THE DATE!

2019 Annual Meeting



Nashville, TN

June 2-4, 2019



**American Railway Development
Association (ARDA)**

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